

May 23, 2018

Mr. William Myers Montgomery County Emergency Services, Inc. 50 Beech Drive Norristown, PA 19403-5421

Dear Mr. Myers:

Enclosed are the original and one copy of your income tax returns for the period ended June 30, 2017 for:

MONTGOMERY COUNTY EMERGENCY SERVICE, INC. as follows...

2016 990 - Return of Organization Exempt from Income Tax

2016 Schedule A - Public Charity Status and Public Support

2016 Schedule B - Schedule of Contributors

2016 Schedule D - Supplemental Financial Statements

2016 Schedule H - Hospitals

2016 Schedule J - Compensation Information

2016 Schedule L - Transactions with Interested Persons

2016 Schedule O - Supplemental Information to Form 990 or 990EZ

2016 8879-EO - IRS e-file Signature Authorization

Each original should be dated, signed and filed in accordance with the filing instructions. The copy should be retained for your files.

The enclosed returns were prepared primarily from data and information which you submitted. You should review the returns to ensure that there are no omissions or misstatements.

These returns were prepared from information provided by you or your representative. The preparation of tax returns does not include the independent verification of information used. Therefore, we recommend you review the returns before signing to ensure there are no omissions or misstatements. If you note anything which may require a change to the returns, please contact us before filing them.

We sincerely appreciate this opportunity to serve you. Please contact us if you have questions concerning the returns or if we may be of further assistance.

Sincerely,

Russell H. Stroemel III, CPA Partner



Instructions for filing
MONTGOMERY COUNTY EMERGENCY SERVICE, INC.
Form 8879-EO - IRS E-file Signature Authorization
for the period ended June 30, 2017

Signature...

The original IRS e-file Signature Authorization form should be signed (use full name) and dated by the taxpayer.

Filing...

Return your signed Form 8879-EO to:

HEFFLER, RADETICH & SAITTA, LLP 1515 MARKET STREET SUITE 1700 PHILADELPHIA PA 19102

Payment of tax...

No payment of tax is required.

Form 8879-EO serves as a replacement for your signature that would be affixed to form 990 if you paper filed your return. Please DO NOT separately file form 990 with the Internal Revenue Service. Doing so will delay the processing of your return.

We must receive your signed form before we can electronically transmit your return which is due on May 15, 2018. We would appreciate your returning this form as soon as possible as this will expedite the processing of your return. The Internal Revenue Service will notify us when your return is accepted. Your return is not considered filed until the Internal Revenue Service confirms their acceptance, which may occur after the due date of your return.

Cumulative	e-File	History	2016
------------	--------	---------	------

Federal

Tax Return 81023P

Return Type

990

TaxpayerMONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Submitted Date	2018-05-15 14:23:38
Acknowledgement Date	2018-05-15 15:00:35
Status	Accepted
Submission ID	23220120181355000001

Form 8879-EC

IRS e-file Signature Authorization for an Exempt Organization

1011		
06/20	17	

For calendar year 2016, or fiscal year beginning 07/01, 2016, and ending 06/30, 20 17

▶ Do not send to the IRS. Keep for your records.

OMB No. 1545-1878

Department of the Treasury ▶ Information about Form 8879-EO and its instructions is at www.irs.gov/form8879eo. Internal Revenue Service Name of exempt organization Employer identification number MONTGOMERY COUNTY EMERGENCY SERVICE, INC. 23-1894907 Name and title of officer WILLIAM MYERS, C.E.O. Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I. X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . 1b _ Form 990 check here ▶ b Total revenue, if any (Form 990-EZ, line 9) 2b Form 990-EZ check here ▶ 2a **b** Total tax (Form 1120-POL, line 22) 3b Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5), 4b Form 990-PF check here ▶ Form 8868 check here ▶ **Declaration and Signature Authorization of Officer** Part II Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2016 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission. (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only Lauthorize HEFFLER, RADETICH & SAITTA, LLP to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Officer's signature Date $\triangleright 05/15/2018$ Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2016 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ▶

> **ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see back of form.

Form **8879-EO** (2016)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Deputy interdiffication number Deputy Dep	A I	For th	ne 201	6 calendar year, or tax year beginning 07/01, 2016, a	and ending			06	5/30 , 20	17
Dong Dusiness is Dong Dusiness				C Name of organization			D Employer ide	ntifica	ation numbe	er
Duty parameter Comment	В	Check if ap	pplicable:	MONTGOMERY COUNTY EMERGENCY SERVICE, INC.			23-1894	490	7	
Number and street (or P.O. hos fraults not delinered to street addressy)										
Total countries So BECH DRIVE So So So So So So So S		⊣ '			Room/suite	F	E Telephone nui	mber		
City of lower, state or province, country, and ZIP of treeting possist code City of lower, state or province, country, and ZIP of treeting possist code City of lower, and controlled		+	-	50 BEECH DRIVE			(610) 27	9 – 6	5100	
MORRISTOWN, PA 19403-5421		Final	return/			-	(,			
Figure 1 Figure 2		Amen	ided			ا	Gross receipts	s \$	13.	938,918.
Tax-comprise status		Applic	cation	· · · · · · · · · · · · · · · · · · ·		_				
Tax-escentpt statistics		pendi	ng			١,			ncluded?	\vdash
Well-billion Wildle Wil	$\overline{}$	Tax-ex	empt st	·	527	ऻॱ				
Reference or organization: X Corporation Trust Association Other L Year of formation: 1974 M State of togat domicite. PA	<u>:</u>				321	⊢,				,
Birdity describe the organization's mission or most significant activities: MCES PROVIDES COMPREHENSIVE BEHAVIORAL HEALTH SERVICES TO ALL IN NEED IN THE COMMUNITY WHILE MAINTAINING AND ADVOCATING FOR THEIR RIGHTS, INDIVIDUAL DIGNITY AND RECOVERY. Check this box ▶ □ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3	_				I Year of fo		· , · · ·			micile: PA
Briefly describe the organization's mission or most significant activities: MCES_PROVIDES_COMPREHENSIVE_BEHAVIORAL					E rear or re	matio	11. => / = 101	Otato	or regar don	110110. 222
HEALTH SERVICES TO ALL IN NEED IN THE COMMUNITY WHILE MAINTAINING AND ADVOCATING FOR THEIR RIGHTS, INDIVIDUAL DIGNITY AND RECOVERY. Check this box				•	ROVIDES	TOMP	REHENSTV	F. B	EHAVTO	RAT.
ADVOCATING FOR THEIR RIGHTS, INDIVIDUAL DIGNITY AND RECOVERY.	ø.								/ШПП Т Т О.	
4 Number of independent voting members of the governing body (Part VI, line 1b)	ž						11110 11110			
4 Number of independent voting members of the governing body (Part VI, line 1b)	ž	,					of its not socot			
4 Number of independent voting members of the governing body (Part VI, line 1b)	ŏ	2		3				1 1		12
To To To To To To To To								-		
To To To To To To To To	es							$\overline{}$		
To To To To To To To To	Ξ							-		
To To To To To To To To	Act	70	Total	number of volunteers (estimate if necessary)						
8 Sontributions and grants (Part VIII, line 1h) 136,113. 413,153. 413,153. 13,014,406. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 111,790. 70,228. 11 Other revenue (Part VIII, column (A), lines 3, 6, 8c, 9c, 10c, and 11e) 517,031. 441,131. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), lines 1-3) 0.								-		
8 Contributions and grants (Part VIII, line 1h)		D	ivet ui	melated business taxable income from Form 990-1, line 34				7.0	Curre	
9 Program service revenue (Part VIII, tine 2g) 15,435,393. 13,014,406. 10 Investment income (Part VIII, column (A), lines 3,4, and 7d) 11 Other revenue (Part VIII, column (A), lines 3,6, and 7d) 11 Other revenue (Part VIII, column (A), lines 3,6, and 7d) 11 Other revenue (Part VIII, column (A), lines 3,6, and 7d) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), lines 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16 a Professional fundraising fees (Part IX, column (A), line 4) 17 Other expenses (Part IX, column (A), lines 11e) 18 Total fundraising expenses (Part IX, column (A), lines 25) 19 Revenue less expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 16) 21 Total liabilities (Part X, line 16) 22 Net assets or fund balances. Subtract line 18 from line 12 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20 23 Signature Block Under penalties of perjuy, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is func, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Pre			Contr	ibutions and grants (Part VIII, line 1h)				3		
1	ıne	0				1				
1	Ver	10	Progra	ani service revenue (Part VIII, iline 2g)					13,	
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 16,200,327. 13,938,918. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 12,968,575. 11,511,540. 16 a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. 17 Other expenses (Part IX, column (A), line 25) 0. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 17,212,915. 14,935,127. 19 Revenue less expenses. Subtract line 18 from line 12. -1,012,588. -996,209. 20 Total assets (Part X, line 16) 7,583,308. 6,952,568. 21 Total liabilities (Part X, line 26) 2,851,668. 3,086,389. 22 Net assets or fund balances. Subtract line 21 from line 20. 4,731,640. 3,866,179. 21 Total liabilities (Part X, line 26) 2,851,668. 3,086,389. 22 Net assets or fund balances. Subtract line 21 from line 20. 4,731,640. 3,866,179. 23 Total assets (Part X, line 26) 2,851,668. 3,086,389. 24 Total liabilities (Part X, line 26) 2,851,668. 3,086,389. 25 Signature Block 7,583,308. 6,952,568. 28 Signature Block 7,583,308. 6,952,568. 29 Signature of officer 05/15/2018 05/15/2018 20 Signature of officer 05/15/2018 05/15/2018 20 Firm's name Preparer signature P	Re	10								
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 0. 0. 0. 0. 0. 0						1				
14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 12,968,575. 11,511,540. 0. 0. 0. 0. 0. 0. 0.							.0,200,32		13,.	
Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10). 15. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10). 16. Professional fundraising fees (Part IX, column (A), line 11e). 17. Other expenses (Part IX, column (A), lines 25) ▶ 18. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25). 19. Revenue less expenses. Subtract line 18 from line 12. 10. Total assets (Part X, line 16). 10. Total liabilities (Part X, line 16). 10. Total liabilities (Part X, line 26). 10. Total liabilities (Part X, line 26). 10. Total liabilities (Part X, line 26). 10. Total liabilities of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 10. Signature of officer 10. Vigor or print name and title 10. Print/Type preparer's name 10. RUSSELL H STROEMEL 10. Prim's address ▶1515 Market STREET SUITE 1700 PHILADELPHIA, PA 19102 10. May the IRS discuss this return with the preparer shown above? (see instructions) 11. 511, 540. 12. 968, 575. 11, 511, 540. 12. 968, 575. 11, 511, 540. 12. 968, 575. 11, 511, 540. 13. 4, 244, 340. 3, 423, 587. 14, 244, 340. 3, 423, 587. 14, 244, 340. 3, 423, 587. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 17, 212, 915. 14, 935, 127. 18. Total leashest chart line 18 from line 20. 17, 212, 915. 19. Total liabilities (Part X, line 16)										
16a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. 0.		4.5				1	2 968 57		11 1	
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12. 10 Total assets (Part X, line 16) 11 Total liabilities (Part X, line 26) 12 Total liabilities (Part X, line 26) 13 Revenue less expenses. Subtract line 21 from line 20. 14 Total liabilities (Part X, line 26) 15 Signature Block 16 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 17 Signature of officer WILLIAM MYERS Type or print name and title Print/Type preparer's name RUSSELL H STROEMEL Firm's name ►HEFFLER, RADETICH & SAITTA, LLP Firm's saddress ►1515 Market Street Suite 1700 PHILADELPHIA, PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 14, 212, 215. 14, 212, 215. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 232, 387. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 232, 387. 14, 232, 368. 18 Beginning of Current Penal Find of Year 17, 212, 915. 14, 232, 388. 18 Group of Green 18 Group of Green 18 Group of Green 19 Group of Green 19 Group of Green 10 Group of Green 10 Group of Green 10 Group of Green 10 Group of Green 11 Group of Green 11 Group of Green 12 Group of Green 13 Group of Green 14 Group of Green 15 Group of Green 16 Group of Green 17 Group of Green 17 Group of Green 18 Group of Green 19 Group of Green 19 Group of Green 19 Group of Green 10 Group of Gree	ses	160					.2,500,57	_		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12. 10 Total assets (Part X, line 16) 11 Total liabilities (Part X, line 26) 12 Total liabilities (Part X, line 26) 13 Revenue less expenses. Subtract line 21 from line 20. 14 Total liabilities (Part X, line 26) 15 Signature Block 16 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 17 Signature of officer WILLIAM MYERS Type or print name and title Print/Type preparer's name RUSSELL H STROEMEL Firm's name ►HEFFLER, RADETICH & SAITTA, LLP Firm's saddress ►1515 Market Street Suite 1700 PHILADELPHIA, PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 14, 212, 215. 14, 212, 215. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 232, 387. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 212, 315. 14, 232, 387. 14, 232, 387. 14, 232, 368. 18 Beginning of Current Penal Find of Year 17, 212, 915. 14, 232, 388. 18 Group of Green 18 Group of Green 19 Group of Green 10 Signature of officer 11 Signature of officer 12 Signature of officer 13 Signature of officer 14	ben	10a						0.		
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 17,212,915. 14,935,127. 19 Revenue less expenses. Subtract line 18 from line 12. -1,012,588. -996,209. 20 Total assets (Part X, line 16) 7,583,308. 6,952,568. 21 Total liabilities (Part X, line 26) 2,851,668. 3,086,389. 22 Net assets or fund balances. Subtract line 21 from line 20. 4,731,640. 3,866,179. Part II Signature Block Under penalties of perjury. I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	Ĕ	47					4 244 34	n	3 4	423 587
19 Revenue less expenses. Subtract line 18 from line 12.										
Beginning of Current Year End of Year								_		
Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Signature of officer	-Se		Kevei	tue less expenses. Subtract line 10 from line 12				_		
Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Signature of officer	ets (20	Total	consts (Part V. line 16)		- 3				
Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Signature of officer	\sse Bala	21			• • • • •					
Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Signature of officer	E t	22			• • • • •			_		
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign							1,731,01	٠.	37.	
True, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign				_	s and statemer	nts and	d to the hest of	mv	knowledge :	and helief it is
Sign Here Signature of officer Date Here WILLIAM MYERS C.E.O. Type or print name and title Print/Type preparer's name Preparer's signature Date Check if PTIN self-employed P00707131 Preparer Use Only Firm's name ►HEFFLER , RADETICH & SAITTA , LLP Firm's address ►1515 MARKET STREET SUITE 1700 PHILADELPHIA , PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No								,		
Sign Here Signature of officer Date Here WILLIAM MYERS C.E.O. Type or print name and title Print/Type preparer's name Preparer's signature Date Check if PTIN self-employed P00707131 Preparer Use Only Firm's name ►HEFFLER , RADETICH & SAITTA , LLP Firm's address ►1515 MARKET STREET SUITE 1700 PHILADELPHIA , PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No							05/1	5/2	018	
Type or print name and title Paid Preparer Use Only Firm's name ▶HEFFLER, RADETICH & SAITTA, LLP Firm's name ▶HEFFLER, RADETICH & SAITTA, LLP Firm's address ▶1515 MARKET STREET SUITE 1700 PHILADELPHIA, PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) C.E.O. CHECK If PTIN Self-employed P00707131 Firm's EIN ▶23-1602569 Phone no. 215-665-8870 X Yes No	Sig	jn		Signature of officer				-, -		
Type or print name and title Print/Type preparer's name Paid Preparer Use Only Firm's name PHEFFLER, RADETICH & SAITTA, LLP Firm's address F	He	re		WILLIAM MYERS C.E.O.						
Paid Preparer Use Only Self-employed P00707131										
Paid Preparer Use Only Self-employed P00707131					Date		Chack	if I	PTIN	
Preparer Use Only Firm's name ▶HEFFLER, RADETICH & SAITTA, LLP Firm's EIN ▶ 23-1602569 Firm's address ▶1515 MARKET STREET SUITE 1700 PHILADELPHIA, PA 19102 Phone no. 215-665-8870 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No	Paid	d						")7131
Tirm's address ►1515 MARKET STREET SUITE 1700 PHILADELPHIA, PA 19102 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No		•		LUPPELED DADERICULO CATERA LLD						
May the IRS discuss this return with the preparer shown above? (see instructions)	Use	Only								
	May	/ the II								
							<u> </u>			

Page 2 Form 990 (2016)

Pa	Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	x
1	1 Briefly describe the organization's mission: ATTACHMENT 1	
2	2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	ne . Yes X No
3	3 Did the organization cease conducting, or make significant changes in how it conducts, any progra services?	
4		
4a	4a (Code:) (Expenses \$10,372,591. including grants of \$) (Revenue \$) ATTACHMENT 2	10,520,772.
4b	4b (Code:) (Expenses \$968,658. including grants of \$) (Revenue \$	969,003.
	CRISIS INTERVENTION: SEE ATTACHMENT	
4c	4c (Code:) (Expenses \$922,682. including grants of \$) (Revenue \$) CRISIS RESIDENTIAL PROGRAM (CRP): SEE ATTACHMENT	784,047.
	4d Other program services (Describe in Schedule O.) (Expenses \$ 889,497. including grants of \$) (Revenue \$ 1,795,844.)	
JSA	4e Total program service expenses ► 13,153,428. USA 6E1020 1.000	Form 990 (2016)

Form 990 (2016) Page **3**

Part IV **Checklist of Required Schedules** Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?....... 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II......... Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or 9 Χ 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted Χ endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Χ 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d Χ e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ 12a **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E............. Χ **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Χ 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 Χ

Form 990 (2016) Page **4**

Part IV **Checklist of Required Schedules** (continued) Yes No Х 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H......... 20a Χ b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ 21 domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II........ Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 Χ Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the 23 organization's current and former officers, directors, trustees, key employees, and highest compensated 23 Χ Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Χ Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?..... Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit Χ 25a Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? Χ If "Yes," complete Schedule L, Part I 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or Χ 26 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Χ entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.......... 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): Χ A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Χ 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) Χ was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV....... 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. . . . 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified Χ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Χ 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," Χ 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Χ 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, Χ Χ 35a 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)?............ If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a 35b controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable Χ related organization? If "Yes," complete Schedule R, Part V, line 2 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Χ 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and Χ 19? Note. All Form 990 filers are required to complete Schedule O.

MONTGOMERY COUNTY EMERGENCY SERVICE, INC. 23-1894907 Form 990 (2016) Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance Yes 1a 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . 0. b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <u>1b</u> c Did the organization comply with backup withholding rules for reportable payments to vendors and Χ reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . 2a Χ 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X **b** If "Yes," enter the name of the foreign country: ▶ _ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?........ Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ 6a organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a **b** If "Yes," did the organization notify the donor of the value of the goods or services provided?

c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?

Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?............ Sponsoring organizations maintaining donor advised funds.

a Did the sponsoring organization make any taxable distributions under section 4966?............... b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?..... 10 Section 501(c)(7) organizations. Enter:

10b b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. Section 501(c)(12) organizations. Enter:

b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

a Initiation fees and capital contributions included on Part VIII, line 12

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers.

a Is the organization licensed to issue qualified health plans in more than one state?..... Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

10a

Form **990** (2016)

Х

7с

7f

7g

7h

9a

12a

13a

Page 6

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

3601	ion A. Governing Body and Management			Yes	No
		10	12	res	NO
1a	Enter the number of voting members of the governing body at the end of the tax year	1a -			
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	1b	12		
b	Enter the number of voting members included in line 1a, above, who are independent				
2	Did any officer, director, trustee, or key employee have a family relationship or a business rel	-	2	Х	
•	any other officer, director, trustee, or key employee?				
3	Did the organization delegate control over management duties customarily performed by or ur		3		Х
4	supervision of officers, directors, or trustees, or key employees to a management company or other	•	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was fill.		5		X
5	Did the organization become aware during the year of a significant diversion of the organization's a		6		X
6	Did the organization have members or stockholders?				
7a	Did the organization have members, stockholders, or other persons who had the power to el		1 7a		Х
L	one or more members of the governing body?				
b	Are any governance decisions of the organization reserved to (or subject to approval		, 7b		Х
8	stockholders, or persons other than the governing body?				
0		eriaken dunng	,		
•	the year by the following: The governing body?		8a	Х	
a b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot				
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		່ 9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Int		ie Cod	e.)	
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of		.		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt pu	-	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before fi	•	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	_			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests t	hat could give	•		
	rise to conflicts?		12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the pe	olicy? If "Yes,			
	describe in Schedule O how this was done		12c	Х	
13	Did the organization have a written whistleblower policy?		13	X	
14	Did the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review an	d approval by	/		
	independent persons, comparability data, and contemporaneous substantiation of the deliberation	and decision?			
а	The organization's CEO, Executive Director, or top management official		15a	X	
b	Other officers or key employees of the organization		15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or simila	r arrangemen			37
	with a taxable entity during the year?		16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization				
	participation in joint venture arrangements under applicable federal tax law, and take steps to	safeguard the	1		
Casti	organization's exempt status with respect to such arrangements?		16b		<u> </u>
	on C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed PA,			1/2:	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and available for public inspection. Indicate how you made these available. Check all that apply.	1990-1 (Section	on 501(c)(3)s	only)
	X Own website X Another's website X Upon request Other (explain in Sch	nedule (0)			
40		,	m t o	nel! -	النيم ا
19	Describe in Schedule O whether (and if so, how) the organization made its governing document	s, conflict of i	nterest	policy	, and
20	financial statements available to the public during the tax year.		rdo: ►		
20	State the name, address, and telephone number of the person who possesses the organization's k WILLIAM MYERS, C.E.O 50 BEECH DRIVE NORRISTOWN, PA 19403-5421 610-279-6100	ooks and reco	ius. 🟲		

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.........

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

40	(5)			(((5)		_
(A) Name and Title	(B) Average	(do r		Pos eck		e than c	ne	(D) Reportable	(E) Reportable	(F) Estimated
Name and The	hours per	box, unless person is both an							compensation from	amount of
	week (list any	office	officer and a director/trustee)		from					
	hours for related organizations below dotted line)	1 14 1	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)BRAD BARRY	20.00									
PRESIDENT & DIRECTOR	0.	Х		Х				124,830.	0.	0.
(2)NEAL F BASILE	1.00							-		
TREASURER & DIRECTOR	0.	Х		Х				0.	0.	0.
(3)CAROLINE ELLISON, PHD	1.00									
VICE PRESIDENT & DIRECTOR	0.	Х						0.	0.	0.
(4)TERRY GLAUSER	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(5)CLIFFORD ROGERS, PHD	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(6)HUDSON B SCATTERGOOD	1.00									
VICE PRESIDENT & DIRECTOR	0.	Х		Х				0.	0.	0.
(7)RANDALL S. FLOYD	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(8)MICHAEL KENNEDY	1.00									
SECRETARY & DIRECTOR	0.	Х		Х				0.	0.	0.
(9)FAITH MILLEN	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(10)BARBARA WATSON RAWLS	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(11)DOUGLAS W. HAGER	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(12)CATHLEEN KELLY REBAR	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(13)WILLIAM MYERS	40.00									
CEO	0.			Х				248,174.	0.	25,238.
(14)DEEPRAJ SINGH	40.00									
MEDICAL DIRECTOR	0.			Х				255,674.	0.	14,525.
										Form 990 (2016)

Form 990 (2016) Page **8**

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	plo	yee	es,	and I	lig	hest Compensat	ed Employees (c	ontinue	ed)	
(A)	(B)			(0	-			(D)	(E)		(F)	
Name and title	Average hours per	(do r	ot ch	Posi heck		e than c	ne	Reportable compensation	Reportable compensation from		stimated nount of	
	week (list any	box,	unles	ss pe	rson	is both	an	from	related		other	
	hours for related	Office				or/trust 효료		the	organizations (W-2/1099-MISC)		pensation om the	on
	organizations	divid dire	stitu	Officer	ey er	ghes	Former	organization (W-2/1099-MISC)	(00-2/1099-00130)	org	anizatio	
	below dotted line)	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee					d related anizatior	
		ruste	ta		/ee	npei				Ü		
		ď	stee			nsate						
15) CONSOLACION ALCANTARA	40.00					ğ						
15) CONSOLACION ALCANTARA PRES. MED STAFF/ASST MED DIR	40.00				X			146,805.	0.			0.
16) RUSSELL YATES	40.00				2			140,003.	0.			
STAFF PHYSICIAN	0.					Х		187,653.	0.		16,0	25.
17) JORDAN SANTINA	40.00										, ,	
STAFF PSYCHIATRIST	0.					Х		194,356.	0.		9,2	290.
18) ODEZZA BAUTISTA	40.00											
STAFF PSYCHIATRIST	0.					Х		103,894.	0.			0.
19) TARITA COLLINS	40.00											
STAFF PSYCHIATRIST	0.					Х		113,098.	0.			0.
20) ROCIO NELL-BADRA	40.00											
STAFF PSYCHIATRIST	0.						Х	243,699.	0.			0.
1b Sub-total								628,678.	0.		39,7	
c Total from continuation sheets to Part VII, S								989,505.	0.		25,3	
d Total (add lines 1b and 1c)							<u> </u>	1,618,183.	0.		65,0	78.
2 Total number of individuals (including but not reportable compensation from the organization		ا nose	iste	d at	OOV	e) who	o re	eceived more than	\$100,000 of			
Toportable compensation from the organization											Yes	No
3 Did the organization list any former offic	or directo	r or	tru	icto	0	kov c	mn	Novee or highes	t componented		163	140
employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	ividi	ustei ual	Ε,	key e	#IIIP	noyee, or riighes	Compensated	3	Х	
4 For any individual listed on line 1a, is the												
organization and related organizations gre												
individual										4	Х	
5 Did any person listed on line 1a receive or	accrue co	mpen	satio	on f	fron	n any	un	related organization	on or individual			
for services rendered to the organization? If "Ye										5		X
Section B. Independent Contractors												

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 5

Page 9

Part VIII	Statement of Revenue	
-----------	----------------------	--

		Check if Schedule O conta	ins a respon	ise or note to ar	iy iine in this Part Vi			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
တတ			10					
r gr	1a	Federated campaigns						
2 9	b	Membership dues	1b					
Ęż,	С	Fundraising events	1c					
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organizations						
		· ·						
	е	Government grants (contributions	°, · · 					
e E	f	All other contributions, gifts, gran	its,					
들		and similar amounts not included abo	ove . 1f	413,153.				
9	g	Noncash contributions included in line	es 1a-1f: \$					
o ≅	h	Total. Add lines 1a-1f		•	413,153.			
_e				Business Code				
en	_	PATIENT SERVICES (NET OF CON	ת זוג אוויים מחי		12 014 406	12 014 406		
ě	2a	PATIENT SERVICES (NET OF CON	TRACIUAL ALL		13,014,406.	13,014,406.		
ė	b							
ξ	С							
Sel	d							
Ε	e							
gra		All d						
Program Service Revenue	f	All other program service revenue			13,014,406.			
<u> </u>	g	Total. Add lines 2a-2f			13,014,400.			
	3	Investment income (includi						
		and other similar amounts). AT	TACHMENT	.4 ▶	63,128.			63,128.
	4	Income from investment of tax-	exempt bond	proceeds . >	0.			
	5	Royalties		` ▶	0.			
		,	(i) Real	(ii) Personal				
			()	()				
	6a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)						
	d	Net rental income or (loss)		•	0.			
	7a		i) Securities	(ii) Other				
		assets other than inventory		7,100.				
		· -		7,100.				
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)		7,100.				
	d	Net gain or (loss)		<u></u>	7,100.			
ø.	8a	Gross income from fundraising	a					
Other Revenue		events (not including \$	_					
š		`						
ž		of contributions reported on line		0.				
þe		See Part IV, line 18						
ŏ	b	Less: direct expenses		0.				
	С	Net income or (loss) from fundra	aising events.	<u></u>	0.			
	9a	Gross income from gaming act	ivities.					
		See Part IV, line 19	а	0.				
	b	Less: direct expenses		0.				
	C	Net income or (loss) from gami		•	0.			
		, ,	-					
	10a	Gross sales of inventory,		0.				
		returns and allowances						
	b	Less: cost of goods sold	b	0.				
	С	Net income or (loss) from sales of	of inventory.	<u></u>	0.			
		Miscellaneous Revenue		Business Code				
	11a	MISCELLANEOUS			83,905.	83,905.		
	b	TOBACCO SETTLEMENT			304,861.	304,861.		
		BENEFITS COORD			52,365.	52,365.		
	C				32,303.	32,333.		1
	d	All other revenue			442 222			
	е	Total. Add lines 11a-11d			441,131.			
	12	Total revenue. See instructions.		🕨	13,938,918.	13,455,537.		63,128.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	not include amounts reported on lines 6b, 7b, , , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,				
	trustees, and key employees	638,678.		638,678.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	8,638,417.	8,366,238.	272,179.	
	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	0.			
9	Other employee benefits	1,488,877.	1,454,439.	34,438.	
10	Payroll taxes	745,568.	676,238.	69,330.	
	Fees for services (non-employees):				
a	a Management	0.			
	Legal	1,901.		1,901.	
(Accounting	75,500.		75,500.	
c	Lobbying	0.			
	Professional fundraising services. See Part IV, line 17.	0.			
1	f Investment management fees	0.			
ç	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	221,556.	99,877.	121,679.	
12	Advertising and promotion	13,357.		13,357.	
13	Office expenses	199,423.	139,678.	59,745.	
	Information technology	0.			
15	Royalties	0.			
	Occupancy	0.			
	Travel	50,596.	13,873.	36,723.	
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	0.			
	Interest	8,721.	15.	8,706.	
21	Payments to affiliates	0.			
22	Depreciation, depletion, and amortization	291,410.	291,410.		
23	Insurance	262,743.	101,016.	161,727.	
	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
_	BAD DEBTS	701,253.	701,253.		
k	MEDICAL SUPPLIES AND DRUGS	651,509.	651,509.		
c	FOOD	361,956.	361,956.		
c	MAINTENANCE	223,193.	86,974.	136,219.	
e	All other expenses	360,469.	208,952.	151,517.	
25	Total functional expenses. Add lines 1 through 24e	14,935,127.	13,153,428.	1,781,699.	
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and				
	fundraising solicitation. Check here 🕨 🔲 if				
	following SOP 98-2 (ASC 958-720)	0 .			

JSA 6E1052 1.000 Form 990 (2016) Page **11**

Part X Balance Sheet

	. L.	Objects # Octobrolls Objects in a second control		a ta annullina in thia D	t V		
		Check if Schedule O contains a response of	r not	e to any line in this Pa	art X		<u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			136,036.	1	1,291,899.
	2	Savings and temporary cash investments			22,833.	2	0.
	3	Pledges and grants receivable, net			714,861.	3	524,332.
	4	Accounts receivable, net			1,507,023.	4	1,361,920.
	5	Loans and other receivables from current and	forme	er officers, directors,			
		trustees, key employees, and highest co	ompe	nsated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified pers			0.	5	0.
	6	Loans and other receivables from other disqualified pers	ons (a	s defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B) and sponsoring organizations of section 501(c)(9) volu					
		organizations (see instructions). Complete Part II of Sche			0.	6	0.
Assets	7	Notes and loans receivable, net			619,197.	7	316,214.
\ss	8	Inventories for sale or use			0.	8	0.
_	9	Prepaid expenses and deferred charges			233,466.	9	217,623.
	10 a	Land, buildings, and equipment: cost or					
			10a	6,934,929.			
	b	Less: accumulated depreciation	10b	6,007,384.	1,066,712.	10c	927,545.
	11	Investments - publicly traded securities			3,282,730.	11	2,312,585.
	12	Investments - other securities. See Part IV, line 11	0.	12	0.		
	13	Investments - program-related. See Part IV, line 11	0.	13	0.		
	14	Intangible assets		0.	1.7	0.	
	15	Other assets. See Part IV, line 11	450.	15	450.		
	16	Total assets. Add lines 1 through 15 (must equal			7,583,308.	16	6,952,568.
	17	Accounts payable and accrued expenses	2,795,512.	17	3,044,293.		
	18	Grants payable	0.		0.		
	19	Deferred revenue	0.		0.		
	20	Tax-exempt bond liabilities	0.		0.		
	21	Escrow or custodial account liability. Complete Pa	0.	21	0.		
es	22	Loans and other payables to current and for					
Liabilities		trustees, key employees, highest compen					
jab		disqualified persons. Complete Part II of Schedule			0.		0.
_	23	Secured mortgages and notes payable to unrelate	ed thir	d parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated			0.	24	0.
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines			56,156.	0.5	42,096.
	20	of Schedule D			2,851,668.	25 26	3,086,389.
_	26				2,031,000.	26	3,000,307.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		k here ▶ X and			
and	27	Unrestricted net assets			4,731,640.	27	3,866,179.
Bal	28	Temporarily restricted net assets			0.	28	0.
b	29	Permanently restricted net assets		<u></u> [0.	29	0.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, chec	k here and			
ţ	30	Capital stock or trust principal, or current funds				30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	ıipmeı	nt fund		31	
Ä	32	Retained earnings, endowment, accumulated incomment	ome,	or other funds		32	
Se	33	Total net assets or fund balances			4,731,640.	33	3,866,179.
	34	Total liabilities and net assets/fund balances	<u></u>	<u> </u>	7,583,308.	34	6,952,568.
						-	Form 990 (2016)

Form **990** (2016)

Page **12** Form 990 (2016)

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1			38,9	
2	Total expenses (must equal Part IX, column (A), line 25)	2	1		35,1	
3	Revenue less expenses. Subtract line 2 from line 1	3			96,2	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4,7	31,6	40.
5	Net unrealized gains (losses) on investments	5		1	30,7	748.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		3,8	66,1	.79.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted or	na			
	separate basis, consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversi	ght			
	of the audit, review, or compilation of its financial statements and selection of an independent according	ounta	nt?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	in			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b		

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number

IOM	1TG	OMERY COUNTY EMERGE	NCY SERVICE,	INC.			23-18949	07	
Pa	rt I	Reason for Public Cha	rity Status (All o	rganizations must c	omplet	e this pa	art.) See instructions		
The	ne organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)								
1		A church, convention of chu	urches, or associa	tion of churches descr	ribed in s	section 1	70(b)(1)(A)(i).		
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)		
3	X	A hospital or a cooperative	hospital service o	rganization described	n sectio	n 170(b)	(1)(A)(iii).		
4		A medical research organiz	ation operated in	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the	
		hospital's name, city, and st	tate:						
5		An organization operated	for the benefit of	a college or universit	y owne	d or ope	erated by a governme	ental unit described in	
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in sect	tion 170(b)(1)(A)(v).		
7		An organization that norma	ally receives a sub	stantial part of its su	pport fro	om a go	vernmental unit or fro	om the general public	
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)					
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)				
9		An agricultural research or					d in conjunction with a	land-grant college	
		or university or a non-land-	=			-	-		
		university:		,	,		•	· ·	
10		An organization that norma receipts from activities rela support from gross investmacquired by the organizatio	ted to its exempt f nent income and u n after June 30, 19	unctions - subject to on the subject to on the subject to one subj	certain e able inco (a)(2). (0	exception ome (less Complete	is, and (2) no more tha s section 511 tax) from e Part III.)	n 331/3 %of its	
11		An organization organized	•	•	-				
12		An organization organized	•	•			•		
		of one or more publicly su							
		Check the box in lines 12a t	•	* *			·		
а		Type I. A supporting orga	•	•			• , ,		
		the supported organization				ajority of	the directors or truste	es of the	
	Г	supporting organization.	-					()	
b	L	Type II. A supporting org	•						
		control or management of			the sam	ie persor	ns that control or man	age the supported	
		organization(s). You must	•						
С		Type III functionally integ						lly integrated with,	
_		its supported organization		· ·					
d	L	Type III non-functionally			•			• , ,	
		that is not functionally inte		•	-		•	d an attentiveness	
		requirement (see instruct	•	=					
е		Check this box if the orga					7	I, Type III	
	_	functionally integrated, or			porting o	organizat	tion.		
Ť		iter the number of supported							
g		ovide the following information					T		
	(I) N	lame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see	
				above (see instructions))		ment?	instructions)	instructions)	
					Yes	No			
(A)									
(B)									
(C)									
(D)									
(E)									
Tota	al								

Schedule A (Form 990 or 990-EZ) 2016 Page 2

Par	Support Schedule for Orga (Complete only if you checked Part III. If the organization fail	ed the box on	line 5, 7, or 8	of Part I or if t	he organization	on failed to qua	
Sec	tion A. Public Support			·	•	,	
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). Public support. Subtract line 5 from line 4.						
_							
	tion B. Total Support ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
_	, , , , , , , , , , , , , , , , , , , ,	(a) 2012	(b) 2013	(6) 2014	(u) 2013	(e) 2010	(i) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	see instructions)				12	
13	First five years. If the Form 990 is f organization, check this box and stop here						
Sec	tion C. Computation of Public Sup	port Percenta	ige				
14	Public support percentage for 2016 (li			11, column (f))		14	%
15	Public support percentage from 2015	Schedule A, Pa	art II, line 14			15	%
16a	331/3% support test - 2016. If the o	rganization did	not check the	box on line 13	, and line 14 is	331/3 % or mo	ore, check
	this box and stop here. The organizati	on qualifies as a	a publicly suppo	rted organizatio	on		▶ □
b	331/3% support test - 2015. If the o	organization did	d not check a b	ox on line 13	or 16a, and line	e 15 is 331/3%	or more,
	check this box and stop here. The org	•					
17a	10%-facts-and-circumstances test - 2						
	10% or more, and if the organization						
	Part VI how the organization meets to	the "facts-and-	circumstances" t	est. The organ	ization qualifies	as a publicly	supported
	organization						▶ □
b	10%-facts-and-circumstances test - 2		•				
	15 is 10% or more, and if the orga						-
	Explain in Part VI how the organizati				_		a publicly
46	supported organization						▶ □
18	Private foundation. If the organization instructions						e ▶

Schedule A (Form 990 or 990-EZ) 2016 Page 3

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

500	tion A. Public Support			· · ·	•	,	
		(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(6) 2014	(u) 2013	(e) 2010	(i) rotai
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons Amounts included on lines 2 and 3						
b	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
	line 6.)						
	tion B. Total Support	(=) 2012	(h) 2012	(2) 2014	(4) 2015	(2) 2016	(f) Total
_	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 10 a	Amounts from line 6						
iva	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)					1	
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is form						
	organization, check this box and stop here						▶ 🔼
	tion C. Computation of Public Sup	•		(0)		T T	
15	Public support percentage for 2016 (line 8,					15	%
16	Public support percentage from 2015 Sche					16	%
	tion D. Computation of Investmer			10 1 (0)		14-1	
17	Investment income percentage for 2016 (lin					17	%
18	Investment income percentage from 2015 S					•	%
19 a	331/3% support tests - 2016. If the org						. \square
_	17 is not more than 331/3%, check thi		-				
b	331/3% support tests - 2015. If the orga						. \square
	line 18 is not more than 331/3 %, check		•	•			
20	Private foundation. If the organization	aid flot check	a box on line	14, 19a, or 19b	, check this b	ux and see instr	uctions -

Schedule A (Form 990 or 990-EZ) 2016 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
h	Type I or Type II only. Was any added or substituted supported organization part of a class already.			

- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Schedule A (Form 990 or 990-EZ) 2016 Page **5**

				- 3
Part l	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44-		
h	below, the governing body of a supported organization? A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	on B. Type I Supporting Organizations	110		
			Yes	No
4	Did the directors, trustees, or membership of one or more supported expenientions have the power to			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
Soction	on C. Type II Supporting Organizations	2		
Secur	on C. Type ii Supporting Organizations		Yes	No
			163	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control</i>			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			•
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru		
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
_	the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify</i>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
	that these activities constituted substantially all of its activities.	_2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
э a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2016 Page **6**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	izations	3			
1 Check here if the organization satisfied the Integral Part Test as a qualifying	trust on	Nov. 20, 1970 (explai	n in Part VI). See		
instructions. All other Type III non-functionally integrated supporting organization	-		•		
(B) Current Ye					
Section A - Adjusted Net Income		(A) Prior Year	(optional)		
1 Net short-term capital gain	1				
2 Recoveries of prior-year distributions	2				
3 Other gross income (see instructions)	3				
4 Add lines 1 through 3.	4				
5 Depreciation and depletion	5				
6 Portion of operating expenses paid or incurred for production or					
collection of gross income or for management, conservation, or					
maintenance of property held for production of income (see instructions)	6				
7 Other expenses (see instructions)	7				
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8				
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
4. A gave gote fair market value of all non exempt use exects (e.e.			(optional)		
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):					
a Average monthly value of securities	1a				
b Average monthly cash balances	1b				
c Fair market value of other non-exempt-use assets	1c				
d Total (add lines 1a, 1b, and 1c)	1d				
e Discount claimed for blockage or other	Iu				
factors (explain in detail in Part VI):					
2 Acquisition indebtedness applicable to non-exempt-use assets	2				
3 Subtract line 2 from line 1d.	3				
	-				
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4				
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6 Multiply line 5 by .035.	6				
7 Recoveries of prior-year distributions	7				
8 Minimum Asset Amount (add line 7 to line 6)	8				
Section C - Distributable Amount			Current Year		
A Adirected and income for animal year (from Continuo A line C Column A)					
1 Adjusted net income for prior year (from Section A, line 8, Column A) 2 Enter 85% of line 1.	1				
	2				
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
4 Enter greater of line 2 or line 3.	4				
5 Income tax imposed in prior year	5				
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6				
7 Check here if the current year is the organization's first as a non-functional		ted Type III supporting	organization (see		
instructions).		71	, 3 (

Schedule A (Form 990 or 990-EZ) 2016

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A (Form 990 or 990-EZ) 2016

Part V

Page **7**

Secti	Current Year			
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
\$	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
С	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
_с	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
<u>а</u>	F			
b	Excess from 2013			
С	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

23-1894907

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Organization type (check one):							
Filers of:		Section:					
Form 990	or 990-EZ	X = 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation					
		527 political organization					
Form 990	-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
-	y a section 501(c)(7), (ered by the General Rule or a Special Rule. 8), or (10) organization can check boxes for both the General Rule and a Special Rule. See					
General F	Rule						
		ng Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 property) from any one contributor. Complete Parts I and II. See instructions for determining a ributions.					
Special R	ules						
	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
	contributor, during the	scribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
	contributor, during the contributions totaled m during the year for an e General Rule applies to	scribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one year, contributions <i>exclusively</i> for religious, charitable, etc., purposes, but no such ore than \$1,000. If this box is checked, enter here the total contributions that were received <i>exclusively</i> religious, charitable, etc., purpose. Don't complete any of the parts unless the orthis organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions the during the year					

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Employer identification number 23-1894907

Part I Contributors (See instructions). Use duplicate copies of Part I if additional space is no	∍eded.
--	--------

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1	CONTRIBUTIONS LESS THAN \$5,000 VARIOUS DONORS VARIOUS, PA 19401	\$\$13,153.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
		-	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		- _ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		- _ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		- _ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		- _ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Employer identification number 23-1894907

Part II	Noncash Property	(See instructions). Use d	uplicate copies of Part II if	additional space is needed.
	110110acii i i opci ty	(000 111011 40110110). 000 4	aphoato copico oi i ait ii ii	additional opaco io nocaca.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		 \$	

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2016) Name of organization MONTGOMERY COUNTY EMERGENCY SERVICE, INC. **Employer identification number** 23-1894907 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization Employer identification number MONTGOMERY COUNTY EMERGENCY SERVICE, INC. 23-1894907 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Revenue included in Form 990, Part VIII, line 1

٠	٠	٠	٠	٠	٠	٠	•	\$	
								Schedule D (Form 990) 2016	ĵ

Schedule D (Form 990) 2016 Page **2**

Par	t III Organizations Maintainir	ng Collections	of Art, His	torical Tre	asures,	or Other Si	milar Asse	ts (conti	nued)
3	Using the organization's acquisition	n, accession, a	ind other reco	rds, check a	any of the	following that	at are a sign	ificant us	se of its
	collection items (check all that app	ly):		_					
а	Public exhibition		d	Loan or	exchange	programs			
b	Scholarly research		e	Other					
С	Preservation for future gene	rations							
4	Provide a description of the organ	nization's collec	tions and expl	ain how the	y further	the organizat	ion's exempt	purpose	in Part
	XIII.								
5	During the year, did the organization	n solicit or rece	ive donations of	of art, histori	cal treasu	res, or other s	imilar _		
	assets to be sold to raise funds rath		aintained as pa	art of the org	ganization	s collection?	<u> L</u>	Yes	No
Par	t IV Escrow and Custodial Ar	•							
	Complete if the organizat	ion answered	"Yes" on Forr	n 990, Part	IV, line 9	9, or reported	l an amount	t on Forn	n
	990, Part X, line 21.								
1a	Is the organization an agent, truste							_	
	included on Form 990, Part X?						L	Yes	No
b	If "Yes," explain the arrangement i	n Part XIII and o	complete the fo	llowing table:	:				
							Amount		
С	Beginning balance								
d	Additions during the year								
е	Distributions during the year								
f	Ending balance				1f				
2a	Did the organization include an am							Yes	No
	If "Yes," explain the arrangement i	n Part XIII. Che	ck here if the e	xplanation ha	as been pr	ovided on Part	XIII		
Par		:	"\/" -	- 000 D	N/ Caa 4				
	Complete if the organizat								
		(a) Current yea	r (b) Prio	or year	(c) Two year	s back (d) Thi	ree years back	(e) Four y	ears back
1 a	Beginning of year balance								
b	Contributions								
С	Net investment earnings, gains,								
	and losses								
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage			e (line 1g, co	olumn (a))	held as:			
a	Board designated or quasi-endown		%						
b	Permanent endowment	%	0/						
С	Temporarily restricted endowment	·	_ %						
2 ~	The percentages on lines 2a, 2b, a Are there endowment funds not in			ation that are	o hold on	d administered	for the		
sa	organization by:	the possession	or the organiza	alion mai are	e neiu and	a auministereu	ioi trie	Y	es No
	(i) unrelated organizations							3a(i)	- 110
	(ii) related organizations							3a(ii)	
b	If "Yes" on line 3a(ii), are the relate							3b	_
4	Describe in Part XIII the intended u	•	•						
Par									
ı aı	Complete if the organiza	tion answered	"Yes" on For	m 990, Par	t IV, line	11a. See For	m 990, Par	t X, line	10.
	Description of property	(a) C	ost or other basis (investment)	(b) Cost or of (othe	ther basis	(c) Accumulated depreciation	b) t	l) Book value	Э
1a	Land			(Otile	.,	aspicolation			
b	Buildings			4,184	4,497.	3,695,33	88.	489	9,159.
С	Leasehold improvements			, ,		, ,			
d	Equipment			2,750	0,432.	2,312,04	6.	438	3,386.
е	Other			, ,	•	. , , , -			
	I. Add lines 1a through 1e. (Column	(d) must equal	Form 990, Part	X, column (I	B), line 10	c.)		92	7,545.

Schedule D (Form 990) 2016 Page 3

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Bescription of security or category (b) Book value (c) Closely-held equity interests (c) (c) Closely or end-of-year market value (d) Closely-held equity interests (c)	Part VII	Investments - Other Securities.	"Vaa" on Farm 000	Dort IV line 11h See Form 000 Port V line 12
(Including name of security) (I) Financial derivatives		<u> </u>		
(2) Closely-held equity interests		(including name of security)	(b) Book value	
(3) Other (A) (B) (C) (C) (D) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C				
(A) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C				
(E) (C) (D) (E) (F) (F) (G) (H) Total. (Column (b) must equal From 990, Part X, cot. (B) line 12.) ▶ Total. (Column (b) must equal From 990, Part X, cot. (B) line 13.) ▶ Total. (Column (b) must equal From 990, Part X, cot. (B) line 15.) (a) Description of investment (b) Book value (c) Method of valuation: (cat or end-drysus' market value (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g				
(C) (D) (E) (F) (G) (H) (H) (H) (H) (H) (H) (H) (H) (H) (H				
(b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c				
(E) (F) (G) (H) (Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII				
(F) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C				
(G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part W Investments - Program Related.				
Total. (Column (b) must equal Form 990, Part X. col. (B) line 12.) Total. (Column (b) must equal Form 990, Part X, line 13.)				
Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.				
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value				
(a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Labslities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (c) Method of valuation: Cost or end-of-year market value (b) Book value (c) Book value (d) (f) (g) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Description of liability (b) Book value (1) Federal income taxes (2) LEASS PAYABLE (3) (4) (5) (6) (7) (8) (9) (9) (9) (1) (9) (1) (9) (1) (1) (1) (1) (2) (3) (4) (5) (6) (7) (6) (9) (9)	Part VIII		\/	Dort IV line 44 - Oce Ferry 200 Bort V line 40
(1) (2) (3) (4) (5) (6) (7) (8) (9) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Bescription of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9				
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE (3) (4) (5) (6) (7) (8) (9) (9)		(a) Description of investment	(b) Book value	
(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	(1)			
(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9) (9)				
(4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9) (9)				
(5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.), ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description is the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description is the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (3) (4) (5) (6) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9				
(7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	•			
(8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)				
Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (9) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. 42,096. (3) (4) (5) (6) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (3) (4) (4) (4) (5) (6) (6) (7) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9) (1) (1) (1) (2) (2) (3) (4) (4) (5)		n (b) must equal Form 990, Part X, col. (B) line 13.)		
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)			"Yes" on Form 990	, Part IV, line 11d. See Form 990, Part X, line 15.
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)		(a) De	scription	(b) Book value
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	(1)			
(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)				
(6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). ▶ Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)				
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	Total. (Colu	umn (b) must equal Form 990, Part X, col. (B) li	ine 15.)	▶
(1) Federal income taxes (2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	Part X	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11e or 11f. See Form 990, Part X,
(2) LEASE PAYABLE 42,096. (3) (4) (5) (6) (7) (8) (9)	1.	(a) Description of liability	(b) Book valu	e
(3) (4) (5) (6) (7) (8) (9)	(1) Feder	al income taxes		
(4) (5) (6) (7) (8) (9)	(2) LEAS	E PAYABLE	42,0	096.
(5) (6) (7) (8) (9)	(3)			
(6) (7) (8) (9)	(4)			
(7) (8) (9)	(5)			
(7) (8) (9)				
(8) (9)				
(9)				
		nn (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 42,0	096.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016 Page 4

Part 2	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	ո.	.3.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements	1	13,368,413.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
	Recoveries of prior year grants		
	Other (Describe in Part XIII.)		120 740
е	Add lines 2a through 2d	2e	130,748.
3	Subtract line 2e from line 1	3	13,237,003.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
	Investment expenses not included on Form 990, Part VIII, line 7b		
	Other (Describe in art All.)	4c	701,253.
С 5	Add lines 4a and 4b	5	13,938,918.
Part		_	.,,.
· u.··	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	14,233,874.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
	Donated services and use of facilities		
	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIII.)		
	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	14,233,874.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990. Part VIII, line 7b 4a		
	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	701,253.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	14,935,127.
	Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b and 2b; Part		ing 4. Dowt V. ling
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
	NCILING DIFFERENCE		
10001	VETETING DITTERMED		
PATI	ENT SERVICE REVENUE IS SHOWN NET OF \$701,253 BAD DEBT EXPENSE FOR		
FINA	NCIAL STATEMENT PURPOSES		

JSA 6E1271 1.000 Part XIII Supplemental Information (continued)

SCHEDULE H (Form 990)

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

23-1894907

Department of the Treasury Internal Revenue Service Name of the organization

MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number

Open to Public Inspection

OMB No. 1545-0047

Par	t I Financial Assis	tance and	d Certain C	ther Community Bene	efits at Cost						
								Yes	No		
1a	Did the organization ha	ve a financ	ial assistan	ce policy during the tax y	ear? If "No." skip to que	stion 6a	1a	Х			
	-						1b	Х			
2	If the organization had the financial assistance Applied uniformly	multiple h policy to its to all hosp	nospital faci s various ho ital facilities	ilities, indicate which of espital facilities during the Applie	the following best des						
	Generally tailored		•								
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.										
а	a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 100% X 200% Other										
b	b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:										
С	for determining eligibil	ity for free	or discoun	FPG in determining elig ted care. Include in the ss of income, as a fa	description whether t	he organization used					
4				olicy that applied to the the "medically indigent"?			4	Х			
5a	Did the organization budge	et amounts	for free or dis	scounted care provided und	er its financial assistance p	olicy during the tax year?	5a	Х			
b	If "Yes," did the organiz	ation's fina	ancial assist	ance expenses exceed th	e budgeted amount?		5b	X			
С	If "Yes" to line 5b, a	s a result	of budget	considerations, was th	ne organization unable	e to provide free or					
	discounted care to a pa	tient who v	was eligible	for free or discounted ca	re?		5c		X		
	=	-	-	nefit report during the tax	-		6a	X			
b	•			to the public?			6b	X			
		-	-	rksheets provided in th	e Schedule H instruct	ions. Do not submit					
7	these worksheets with the Financial Assistance are			nunity Benefits at Cost							
	Financial Assistance and leans-Tested Government Programs	(a) Number of activities or programs (optional)		(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	Č	Perce of total expense			
а	Financial Assistance at cost										
	(from Worksheet 1)			273,808.		273,808.		1	.80		
b	Medicaid (from Worksheet 3, column a)			6,193,351.	4,082,902.	2,110,449.		14	.10		
С	Costs of other means-tested government programs (from Worksheet 3, column b)			779,614.	497,133.	282,481.		1	.90		
d	Total Financial Assistance and Means-Tested Government Programs			7,246,773.	4,580,035.	2,666,738.		17	.80		
	Other Benefits										
е	Community health improvement services and community benefit operations (from Worksheet 4)			151,313.	52,365.	99,148.			.66		
f	Health professions education										
	(from Worksheet 5)			102,530.		102,530.			.70		
g	Subsidized health services (from Worksheet 6)										
h	Research (from Worksheet 7)										
i	Cash and in-kind contributions for community benefit (from Worksheet 8)										
i	Total. Other Benefits			253,843.	52,365.	201,678.		1	.36		
J K	Total. Add lines 7d and 7j			7,500,616.	4,632,400.	2,868,416.			.16		

 Schedule H (Form 990) 2016
 Page 2

	,
Part II	Community Building Activities Complete this table if the organization conducted any community building
	activities during the tax year, and describe in Part VI how its community building activities promoted the
	health of the communities it serves.

	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
	(optional)					
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building			27,886.		27,886.	.19
7 Community health improvement						
advocacy			37,773.		37,773.	.25
8 Workforce development						
9 Other			21,534.		21,534.	.14
10 Total			87,193.		87,193.	.58
Part Bad Debt, Me	dicare, &	Collection	n Practices			

Sec	tion A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1		Х
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount			
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale,			
	if any, for including this portion of bad debt as community benefit 3 1,228.			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense or the page number on which this footnote is contained in the attached financial statements.			
Sec	tion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5 6 2,297,342.			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community			
	benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported			
	on line 6. Check the box that describes the method used:			
	Cost accounting system X Cost to charge ratio Other			
Sec	tion C. Collection Practices			
9a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Х	

	patients who are known to quality for ilitaricial assistance? D			
Part IV Management Com	panies and Joint Ventures (owned 10% or more by	y officers, directors, trustees, key	y employees, and physicians -	see instructions)
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1N/A				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Schedule H (Form 990) 2016

Page 3 Schedule H (Form 990) 2016

Part V Facility Information										
Section A. Hospital Facilities	Lic	Ge	오	Te	Ω.	Re	뮈	я Я		
(list in order of size, from largest to smallest - see instructions)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during	ed h	<u>a</u> m	s'n's	ng h	acc	다.	hou	e e		
the tax year?1	osp	edic	hos	nosp	ess	acili	ਲ			
Name, address, primary website address, and state license		<u>a</u> ∞	oital	ital	hos	₹				
number (and if a group return, the name and \ensuremath{EIN} of the		sur			pita					Facility
subordinate hospital organization that operates the hospital		gica			_					reporting
facility)		_							Other (describe)	group
1 MONTGOMERY COUNTY EMERGENCY SERVICE										
50 BEECH DRIVE										
NORRISTOWN PA 19403										
WWW.MCES.ORG										
	Х									
2										
3										
4										
5										
•										
6										
7	-									
	-									
	-									
	-									
8										
	-									
9	-									
	-									
	-									
	-									
	1									
							1			

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group MONTGOMERY COUNTY EMERGENCY SERVICE Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? 1 Χ Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or 2 Χ the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a 3 community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply): X A definition of the community served by the hospital facility а Demographics of the community b Existing health care facilities and resources within the community that are available to respond to the C health needs of the community d How data was obtained X The significant health needs of the community Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups X The process for identifying and prioritizing community health needs and services to meet the g community health needs h | X | The process for consulting with persons representing the community's interests The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) i Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from Χ 5 persons who represent the community, and identify the persons the hospital facility consulted Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other Χ hospital facilities in Section C b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," Χ 6b Χ Did the hospital facility make its CHNA report widely available to the public? 7 If "Yes," indicate how the CHNA report was made widely available (check all that apply): X Hospital facility's website (list url): __WWW . MCES . ORG а Other website (list url): b Made a paper copy available for public inspection without charge at the hospital facility С d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs X identified through its most recently conducted CHNA? If "No," skip to line 11 9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? a If "Yes," (list url): b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a Χ 12a 12b b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

JSA 6E1287 1.000

Page 5

Part V Facility Information (continued)

Assistance		

Name of hospital facility or letter of facility reporting group MONTGOMERY COUNTY EMERG	EMERGENCY	SERVICE
---	-----------	---------

		· · · · · · · · · · · · · · · · · · ·		Yes	No
	Did th	e hospital facility have in place during the tax year a written financial assistance policy that:			
13		ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
		s," indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.0000 %			
		and FPG family income limit for eligibility for discounted care of 500.0000 %			
b		Income level other than FPG (describe in Section C)			
С	37	Asset level			
d		Medical indigency			
e	\vdash	Insurance status			
f	H	Underinsurance status			
g h		Residency Other (describe in Section C)			
14 14		ned the basis for calculating amounts charged to patients?	14	Х	
15		ned the method for applying for financial assistance?	15		X
15		s," indicate how the hospital facility's FAP or FAP application form (including accompanying	13		
		ctions) explained the method for applying for financial assistance (check all that apply):			
а		Described the information the hospital facility may require an individual to provide as part of his or her			
		application			
b		Described the supporting documentation the hospital facility may require an individual to submit as part			
		of his or her application			
С		Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be			
		sources of assistance with FAP applications			
е		Other (describe in Section C)		X	
16		videly publicized within the community served by the hospital facility?	16	Λ	
_	v	s," indicate how the hospital facility publicized the policy (check all that apply):			
a		The FAP application form was widely available on a website (list url):			
b		The FAP application form was widely available on a website (list url): A plain language summary of the FAP was widely available on a website (list url):			
c d	37	The FAP was available upon request and without charge (in public locations in the hospital facility and			
u		by mail)			
е		The FAP application form was available upon request and without charge (in public locations in the			
		hospital facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public			
		locations in the hospital facility and by mail)			
g		Individuals were notified about the FAP by being offered a paper copy of the plain language summary of			
		the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via			
		conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h		Notified members of the community who are most likely to require financial assistance about availability			
		of the FAP			
ı		The FAP, FAP application form, and plain language summary of the FAP were translated into the			
		primary language(s) spoken by LEP populations Other (describe in Section C)			
		Other (describe in Section C)			

		•	·			_
Part	ŧν	4	Facility Information (continued)			
			ollections			
Nam	ne	of hos	spital facility or letter of facility reporting group MONTGOMERY COUNTY EMERGENCY SERVICE			
17		Did th	e hospital facility have in place during the tax year a separate billing and collections policy, or a written		Yes	No
			ial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party			
			ake upon nonpayment?	17	X	
18		Check	all of the following actions against an individual that were permitted under the hospital facility's			
			es during the tax year before making reasonable efforts to determine the individual's eligibility under the			
		facility	r's FAP:			
а	l		Reporting to credit agency(ies)			
b	,		Selling an individual's debt to another party			
С	;		Deferring, denying, or requiring a payment before providing medically necessary care due to			
			nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	I		Actions that require a legal or judicial process			
е	•		Other similar actions (describe in Section C)			
f			None of these actions or other similar actions were permitted			
19		Did th	ne hospital facility or other authorized party perform any of the following actions during the tax year			
		before	e making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Х
		If "Yes	s," check all actions in which the hospital facility or a third party engaged:			
а			Reporting to credit agency(ies)			
b	1		Selling an individual's debt to another party			
С			Deferring, denying, or requiring a payment before providing medically necessary care due to			
			nonpayment of a previous bill for care covered under the hospital facility's FAP			
d			Actions that require a legal or judicial process			
е			Other similar actions (describe in Section C)			
20		Indica	te which efforts the hospital facility or other authorized party made before initiating any of the actions liste	ed (wl	hethe	er or
		not ch	necked) in line 19 (check all that apply):			
а			Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language su	umma	ary of	f the
			FAP at least 30 days before initiating those ECAs			
b	1		Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
С		\square	Processed incomplete and complete FAP applications			
d		\square	Made presumptive eligibility determinations			
е			Other (describe in Section C)			
f			None of these efforts were made			
Polic			ng to Emergency Medical Care			
21			e hospital facility have in place during the tax year a written policy relating to emergency medical care			
			equired the hospital facility to provide, without discrimination, care for emergency medical conditions to		3.5	
			luals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
		II "INO,	" indicate why:			
a		H	The hospital facility did not provide care for any emergency medical conditions			
b		H	The hospital facility's policy was not in writing			
С			The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
	ı		in Section C) Other (describe in Section C)			
ี		1 1	Omer roescribe in Section C)			

Facility Information (continued) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Name of hospital facility or letter of facility reporting group MONTGOMERY COUNTY EMERGENCY SERVICE Yes No Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service а during a prior 12-month period The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and b all private health insurers that pay claims to the hospital facility during a prior 12-month period The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period d Χ The hospital facility used a prospective Medicare or Medicaid method 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 If "Yes," explain in Section C. 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross Х 24 If "Yes," explain in Section C.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FORM 990 SCHEDULE H PART V LINE 5

PLEASE SEE ATTACHED CHNA REPORT FOR 2015

Part V	Facility	/ Information	(continued))
--------	----------	---------------	-------------	---

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the orga	nization operate during the tax year	?
Name and address	Т	ype of Facility (describe)
1		
2		
2		
3		
4		
5		
6		
7		
8		
•		
9		
10		

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 6A:

N/A

PART I, LINE 7:

CALCULATIONS WERE BASED ON AMOUNTS REPORTED IN THE MEDICAID COST REPORT

AND REPORTS PREPARED AND SUBMITTED TO THE PENNSYLVANIA HEALTH CARE COST

CONTAINMENT COUNCIL.

PART I, LINE 7, COLUMN F:

PERCENT OF TOTAL EXPENSE IS THE NET COMMUNITY BENEFIT EXPENSE DIVIDED BY

THE TOTAL EXPENSE, INCLUDING BAD DEBT EXPENSE.

PART II, COMMUNITY BUILDING ACTIVITIES

MCES ENGAGES IS A WIDE RANGE OF COMMUNITY BEHAVIORAL HEALTH PROMOTION

ACTIVITIES. THESE INCLUDE:

- A FREE 3-DAY CRISIS INTERVENTION TRAINING FOR LOCAL POLICE AND OTHER

CRIMINAL JUSTICE PERSONNEL.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- PARTICIPATING IN A COUNTY-WIDE SUICIDE PREVENTION COALITION

 INVOLVING REPRESENTATIVES OF BEHAVIORAL HEALTH AND CRIMINAL JUSTICE

 AGENCIES TO ADDRESS INTER-SYSTEM ISSUES.
- ISSUING FACT SHEETS OUTLINING SUICIDE RISK IN VETERANS, THE ELDERLY, TEENS, INDIVIDUALS WITH MENTAL ILLNESS, AND SUBSTANCE ABUSERS.
- PRESENTATIONS ON MENTAL ILLNESS, CRISIS INTERVENTION, AND SUICIDE PREVENTION TO SCHOOLS, COMMUNITY GROUPS, AND HUMAN SERVICE AGENCIES.
- OPERATING A DEDICATED PSYCHIATRIC AMBULANCE TO RESPOND TO MENTAL HEALTH EMERGENCIES AND FREE LOCAL EMERGENCY MEDICAL SERVICES FOR OTHER EMERGENCY NEEDS.
- OFFERING A RELAPSE PREVENTION SELF-HELP PROGRAM TO INPATIENTS (MAP:
 MY ACTION PLAN) TO REDUCE THE NEED FOR REHOSPITALIZATION, AND OFFERING
 INSTRUCTION BY A CERTIFIED PEER SPECIALIST ON DEVELOPING A "WELLNESS

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

RECOVERY ACTION PLAN" (WRAP) TO INCREASE SELF-HELP AND COPING SKILLS.

- ADOPTING THE RECOVERY, CO-OCCURRING DISORDER, AND TRAUMA-INFORMED CARE MODELS TO ENHANCE THE EFFECTIVENESS OF INPATIENT CARE.
- PROVIDING PRACTICUMS AND INTERNSHIPS FOR GRADUATE MEDICAL, NURSING, PSYCHOLOGY, SOCIAL WORK, OCCUPATIONAL THERAPY ASSISTANTS, AND PHYSICIAN ASSISTANT STUDENTS.
- UTILIZING CERTIFIED PEER SPECIALISTS (INDIVIDUALS WHO HAVE USED THE SERVICES OF MCES OR OTHER PROVIDERS) IN OUR INPATIENT, JUSTICE RELATED SERVICES, AND CRISIS RESIDENTIAL PROGRAM (CRP).
- COLLABORATING WITH PUBLIC SERVICE AGENCIES SUCH AS THE SOUTHEASTERN PENNSYLVANIA TRANSPORTATION AUTHORITY (SEPTA) AND THE PA DEPARTMENT OF TRANSPORTATION TO POST HOT LINE PHONE NUMBERS AT AL COMMUTER RAIL STATIONS IN SE PA AND ON TWO LOCAL BRIDGES THAT HAVE BEEN THE SITE OF MANY SUICIDES.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- AFTER HOURS COVERAGE OF THE MONTGOMERY COUNTY ELDER ABUSE HOT LINE
 AND ASSISTING ADULTS AND ELDERS WHO MAY BE EXPERIENCING SOME FORM OF
 ABUSE OR NEGLECT.

PART III, SECTION A, BAD DEBT EXPENSE:

FOOTNOTE: ACCOUNTS RECEIVABLE ARE STATED AT THE AMOUNT MANAGMENT EXPECTS
TO COLLECT FROM OUTSTANDING BALANCES. MANAGEMENT PROVIDES FOR PROBABLE
UNCOLLECTIBLE AMOUNTS THROUGH A PROVISION FOR BAD DEBT EXPENSE AND AN
ADJUSTMENT TO A VALUATION ALLOWANCE BASED ON ITS ASSESSMENT OF THE
CURRENT STATUS OF INDIVIDUAL ACCOUNTS. BALANCES THAT ARE STILL
OUTSTANDING AFTER MANAGEMENT HAS USED REASONABLE COLLECTION EFFORTS ARE
WRITTEN OFF THROUGH A CHARGE TO THE VALUATION ALLOWANCE AND A CREDIT TO
ACCOUNTS RECEIVABLE.

LINE (2) ORGANIZATION'S BAD DEBT EXPENSE (AT COST) IS TOTAL BAD DEBT MULTIPLIED BY THE RATIO OF PATIENT CARE COST TO CHARGES.

LINE (3) THE AMOUNT ON LINE 3 WAS DETERMINED BY RECORD REVIEW.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III, SECTION B, MEDICARE:

LINE 8: THE AMOUNTS USED FOR MEDICARE ALLOWABLE COSTS WERE TAKEN

DIRECTLY FROM THE MEDICARE COST REPORT.

PART III, SECTION C, COLLECTION PRACTICES:

MCES PROVIDES ALL OF ITS BEHAVIORAL HEALTH SERVICES BASED ON NEED

IRRESPECTIVE OF INSURANCE COVERAGE. WE DEVELOP INDIVIDUALIZED PAYMENT

ARRANGEMENTS WHERE APPROPRIATE WITH PATIENTS WHO MAY HAVE LIMITED MEANS.

WE WORK WITH PATIENTS TO IDENTIFY ANY AVAILIABLE SOURCE OF COVERAGE FOR

OUR SERVICES OR ONGOING CARE AFTER DISCHARGE AND HELP THEM APPLY FOR SUCH

BENEFITS. WE ACCEPT ALL INSURANCE PLANS THAT ACCEPT US AS AN ELIGIBLE

PROVIDER.

PART V, LINE 22D, FACILITY INFORMATION:

PATIENTS WERE BILLED ON A SLIDING FEE SCALE.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MCES DETERMINES THE NEED FOR ITS SERVICES BY CLOSELY WORKING WITH THE

NEEDS ASSESSMENT

MONTGOMERY COUNTY OFFICE OF BEHAVIORAL HEALTH AND OTHER MENTAL HEALTH PROVIDERS, COMMUNITY HOSPITAL PSYCHIATRY UNITS AND EMERGENCY DEPARTMENTS, POLICE IN ALL MUNICIPALITIES IN OUR SERVICE AREA, MENTAL HEALTH ADVOCACY GROUPS, AND MENTAL HEALTH CONSUMER ORGANIZATIONS. MCES ALSO USES INFORMATION FROM ITS CRISIS HOT LINE, OUTREACH PROGRAM, AND SERVICES. MCES MONITORS TREND DATA ON UTILIZATION OF SIMILAR SERVICES FROM THE STATE AND FEDERAL GOVERNMENTS AND STATE AND NATIONAL PSYCHIATRIC HOSPITAL ASSOCIATIONS. MCES ALSO CONTRIBUTES TO SURVEYS AND PUBLIC HEARINGS BY COUNTY AND STATE AGENCIES THAT ARE HELD TO IDENTIFY SERVICE NEEDS OR GAPS AFFECTING PERSONS WITH SERIOUS MENTAL ILLNESS IN OUR SERVICE AREA. MCES HAS A CURRENT NEEDS ASSESSMENT STUDY POSTED ON ITS WEBSITE. COPIES ARE ALSO AVAILABLE ON SITE AND ON RESERVE. MCES HAS CONTINUED TO CALL ATTENTION TO THE PROBLEM OF SUICIDE IN MONTGOMERY COUNTY. IN 2016, THERE WERE A TOTAL OF 115 SUICIDES REPORTED BY THE CORONER'S OFFICE. THERE ARE 6 SUICIDES FOR EVERY HOMICIDE IN THE COUNTY. PA DEPARTMENT OF HEALTH DATA INDICATE THAT SUICIDES HAVE INCREASED AMONG WOMEN IN THE 50-59 AGE RANGE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

AND MANY INVOLVED DELIBERATE PRESCRIPTION DRUG OVERDOSES.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

MCES CHARITY CARE POLICY IS STATED IN INFORMATIONAL LITERATURE AVAILABLE
TO ALL PROSPECTIVE PATIENTS AND VISITORS AS THEY ENTER OUR FACILITY. OUR
CHARITY CARE POLICY IS POSTED ON OUR WEBSITE AND IS ALSO INCLUDED IN OUR
PATIENT AND FAMILY HANDBOOK TO ALL NEWLY ADMITTED PATIENTS AND THEIR
FAMILIES. PATIENT ELIGIBILITY GUIDELINES ARE GIVEN IN ALL SERVICE AND
PROGRAM BROCHURES. DURING THEIR INPATIENT STAY, MCES SOCIAL SERVICE STAFF
AND PATIENT RESOURCE PERSONNEL INFORM AND ASSIST PATIENTS IN IDENTIFYING
AND QUALIFYING FOR AVAILABLE GOVERNMENTAL ENTITLEMENTS AND OTHER
PROGRAMS, SUCH AS PHARMACEUTICAL COMPANY PATIENT ASSISTANCE FOR UNCOVERED
PRESCRIPTION NEEDS. MCES ALSO MAKES OPTIMAL USE OF SOURCES SUCH AS COUNTY
FUNDING FOR INDIGENT OR UNINSURED INDIVIDUALS.

COMMUNITY INFORMATION

MCES'S PRIMARY SERVICE AREA IS MONTGOMERY COUNTY, PA, WHICH OCCUPIES JUST UNDER 500 SQUARE MILES IN THE PHILADELPHIA-CAMDEN-WILMINGTON METROPOLITAN

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

AREA. THE US CENSUS ESTIMATED THE TOTAL COUNTY POPULATION IN 2016 TO BE 821,725. THE COUNTY REMAINS THE THIRD MOST POPULOUS IN PENNSYLVANIA (AFTER PHILADELPHIA AND ALLEGHENY COUNTIES). IT IS MADE UP OF 62 MUNICIPALITIES.

INDIVIDUALS UNDER AGE 18 MADE UP 23% OF THE COUNTY POPULATION. PERSONS

OVER AGE 65 ACCOUNTED FOR OVER 15% OF ALL COUNTY RESIDENTS. THOSE IN THE

65-74 AGE RANGE MADE UP 8.6% OF THE ELDERLY AND THOSE AGED 75 AND OVER

(THE "OLD ELDERLY") COMPRISED 7.8%. THE UPPER END OF THE "BABY BOOMER"

(55-64) AGE GROUP IN THE COUNTY IS GROWING VERY FAST; MEDIAN AGE IS 41.2

YEARS.

BASED ON US CENSUS DATA, BETWEEN 2000 AND 2010, ALMOST ALL OF MONTGOMERY COUNTY'S POPULATION GROWTH WAS AMONG NON-WHITE GROUPS. NOTABLY THE NUMBER OF INDIVIDUALS OF HISPANIC ORIGIN NOW REPRESENTS 5% OF THE COUNTY POPULATION. AFRO-AMERICANS NOW MAKE UP 9.4% OF COUNTY RESIDENTS. ABOUT 12% OF PEOPLE IN THE COUNTY REPORTED THAT THEY SPEAK A LANGUAGE OTHER THAN ENGLISH AT HOME. THESE PERCENTAGES REMAINED THE SAME IN 2011

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ESTIMATES.

THE COUNTY HAS RANKED AMONG THE MOST AFFLUENT IN THE UNITED STATES. THE MEDIAN INCOME FOR A HOUSEHOLD IS \$79,183. ON THE OTHER HAND, ABOUT 6% OF COUNTY RESIDENTS HAVE INCOMES BELOW THE POVERTY LEVEL. ACCORDING TO THE PA DEPARTMENT OF HEALTH, 9% OF THE COUNTY POPULATION WAS ELIGIBLE FOR MEDICAID. THE US BUREAU OF LABOR STATISTICS REPORTED THE COUNTY'S UNEMPLOYMENT RATE TO BE 3.7%. ALMOST 95,000 COUNTY RESIDENTS ARE CLASSIFIED AS DISABLED. JUST OVER 50,000 ARE VETERANS. 97% OF THE COUNTY POPULATION LIVED IN URBAN/SUBURBAN AREAS AND 3% IN RURAL AREAS.

PROMOTING HEALTH OF THE COMMUNITY

- COLLABORATING WITH CONSUMER AND MENTAL HEALTH ADVOCACY GROUPS SUCH
 AS THE NATIONAL ALLIANCE FOR MENTAL ILLNESS (NAMI), THE MONTGOMERY COUNTY
 CONSUMER SATISFACTION TEAM (CST), AND THE CONSUMER SUPPORT PROGRAM (CSP)
 TO IMPROVE APPROPRIATE USE OF SERVICES.
 - PROVIDING INFORMATION AND INTERVIEWS ON BEHAVIORAL HEALTH TOPICS TO

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COUNTY AND REGIONAL MEDIA TO INCREASE COMMUNITY AWARENESS OF MENTAL HEALTH NEEDS AND SERVICES.

- CHAIRING THE MONTGOMERY COUNTY EMERGENCY RESPONDER SUICIDE

 PREVENTION INITIATIVE IN RESPONSE TO THE SUICIDES OF AREA POLICE OFFICERS

 AND EMTS.
- CREATING THE "MONTCOCARES" WEB SITE OFFERING A WIDE RANGE OF SUICIDE PREVENTION INFORMATIONAL AND EDUCATIONAL RESOURCES.
- DEVELOPING SUICIDE PREVENTION KITS FOR EMERGENCY RESPONDERS,

 FAMILIES OF PERSONS WITH SERIOUS MENTAL ILLNESS, AND HIGH SCHOOL TEACHERS

 OFFERING BASIC INFORMATION ABOUT SUICIDE AND HOW TO AID AN INDIVIDUAL WHO

 MAY BE AT RISK OF SUICIDE.
- STAFF PARTICIPATION IN COMMUNITY GROUPS (E.G., THE NORRISTOWN

 INTERAGENCY COUNCIL), COALITIONS (E.G., THE MONTGOMERY COUNTY ASSOCIATION

 FOR EXCELLENCE IN SERVICE, AKA "MAX"), AND PROVIDER BOARDS (E.G., CIRCLE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

LODGE) TO PROVIDE INPUT ON EMERGENCY MENTAL HEALTH NEEDS.

- PARTICIPATING IN MENTAL HEALTH AWARENESS EVENTS (E.G., THE ANNUAL NAMI WALK) TO PROVIDE INFORMATION ON SERVICES AND TO INCREASE PUBLIC UNDERSTANDING OF MENTAL ILLNESS.
- USING SOCIAL MEDIA (TWITTER AND LINKEDIN) AND A MONTHLY E-NEWSLETTER

 TO KEEP STAKEHOLDERS AND THE COMMUNITY APPRISED OF BEHAVIORAL HEALTH

 DEVELOPMENTS.

CHARITY CARE POLICY

MCES PROVIDES ALL OF ITS BEHAVIORAL HEALTH SERVICES BASED ON NEED

IRRESPECTIVE OF INSURANCE COVERAGE. WE DEVELOP INDIVIDUALIZED PAYMENT

ARRANGEMENTS WHERE APPROPRIATE WITH PATIENTS WHO MAY HAVE LIMITED MEANS.

WE WORK WITH PATIENTS TO IDENTIFY ANY AVAILABLE SOURCE OF COVERAGE FOR

OUR SERVICES OR ONGOING CARE AFTER DISCHARGE AND HELP THEM APPLY FOR SUCH

BENEFITS. WE ACCEPT ALL INSURANCE PLANS THAT ACCEPT US AS AN ELIGIBLE

PROVIDER.

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public

Inspection

Name of the organization MONTGOMERY COUNTY EMERGENCY SERVICE, INC. Employer identification number 23-1894907

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
-	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
_	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line	_		
	1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the revenues of: The organization?	5a		X
a b	Any related organization?	5b		X
b	If "Yes" on line 5a or 5b, describe in Part III.	35		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ROCIO NELL-BADRA	(i)	243,699.	0.	0.	0.	0.	243,699.	
1 ^{STAFF} PSYCHIATRIST	(ii)	0.	0.	0.				
WILLIAM MYERS	(i)	248,174.	0.	0.	0.	25,238.	273,412.	
2 ^{CEO}	(ii)	0.	0.	0.				
RUSSELL YATES	(i)	187,653.	0.	0.	0.	16,025.	203,678.	
3 ^{STAFF} PHYSICIAN	(ii)	0.	0.	0.				
CONSOLACION ALCANTARA	(i)	146,805.	0.	0.	0.		146,805.	
4PRES. MED STAFF/ASST MED DIR	(ii)	0.	0.	0.				
JORDAN SANTINA	(i)	194,356.	0.	0.	0.	9,290.	203,646.	
5 ^{STAFF} PSYCHIATRIST	(ii)	0.	0.	0.				
DEEPRAJ SINGH	(i)	255,674.	0.	0.	0.	14,525.	270,199.	
6 ^{MEDICAL DIRECTOR}	(ii)	0.	0.	0.				
	(i)							
_ 7	(ii)							
	(i)							
_ 8	(ii)							
	(i)							
9	(ii)							
	(i)							
_10	(ii)							
	(i)							
	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

►Attach to Form 990 or Form 990-EZ.

Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization Employer identification number MONTGOMERY COUNTY EMERGENCY SERVICE, INC. 23-1894907 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

4	(a) Name of diagnalified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) C		
'	1 (a) Name of disqualified person	organization	(c) Description of transaction	Yes	s No	
(1)						
(2)						
(3)						
(4)					T	
(5)					T	
(6)					T	
2	Enter the amount of tax incurred	by the organization managers or disqualified per-	sons during the year	•		
	under section 4958		▶ \$			
3		line 2, above, reimbursed by the organization.				

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?			
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												

Part III **Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2016

Page 2

Schedule L (Form 990 or 990-EZ) 2016

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person ATTACHMENT 1	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
_(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2016 Page 2

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT 1

SCHEDULE L, PART IV

(A) NAME OF INTERESTED PERSON DR. MICHEL BADRA

(B) RELATIONSHIP FAMILY MEMBER OF FORMER CEO

(C) AMOUNT 6,040.

(D) DESCRIPTION OF TRANSACTION PART TIME INTERNIST

(E) SHARING ORGANIZATION REVENUE? YES X NO

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Employer identification number 23-1894907

SEE SCHEDULES ELECTRONICALLY ATTACHED

FORM 990, PART VI: GOVERNANCE, MANAGEMENT AND DISCLOSURE

FORM 990, PART VI: SECTION B POLICIES, LINE 12

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

MCES PROVIDES ROUND-THE-CLOCK INTENSIVE AND COMPREHENSIVE BEHAVIORAL HEALTH SERVICES, INCLUDING AN ADULT INPATIENT HOSPITAL AND OUTPATIENT SERVICES, TO ALL IN NEED IN THE COMMUNITY WHILE MAINTAINING AND ADVOCATING FOR THEIR RIGHTS, INDIVIDUAL DIGNITY AND RECOVERY.

MISSION:

MCES PROVIDES AN ARRAY OF CLINICALLY NECESSARY EMERGENCY PSYCHIATRIC AND CRISIS INTERVENTION SERVICES TO PERSONS WITH A PRIMARY OR EMERGENT NEED FOR SUCH SERVICES AND WHO ARE APPROPRIATE FOR CARE THOROUGH OUR PROGRAMS.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

INPATIENT PSYCHIATRIC CARE: MCES PROVIDES ACUTE INPATIENT PSYCHIATRIC CARE TO INDVIDUALS DETERMINED TO NEED A SHORT STAY OF INTENSIVE 24-HOUR CLINICAL CARE TO ATTAIN STABILITY AND SAFETY BECAUSE OF A SEVERE MENTAL HEALTH CRISIS OR POTENTIALLY LIFE-THREATENING PSYCHIATRIC EMERGENCY. SERVICES ARE PATIENT-CENTERED AND RECOVERY-ORIENTED AND DELIVERED BY A MULTIDISCIPLINARY TEAM THAT INVOLVES THE PATIENT AND THEIR FAMILY

Employer identification number 23-1894907

ATTACHMENT 2 (CONT'D)

OR SUPPORT SYSTEM AS OPTIMALLY AS POSSIBLE. PATIENTS PARTICIPATE IN DAILY PSYCHOEDUCATIONAL AND RECREATIONAL GROUPS, AND HAVE ACCESS TO CERTIFIED PEER SPECIALISTS AND THEIR RECOVERY COACH, CASE MANAGER, AND OTHER PROVIDERS. PATIENTS ENGAGE WITH OUTPATIENT PROVIDERS BEFORE DISCHARGE WHEREVER POSSIBLE. THE INPATIENT PROGRAM IS STATE-LICENSED AND ACCREDITED BY THE JOINT COMMISSION. MCES IS A PROVIDER OF INITIAL INVOLUNTARY PSYCHIATRIC HOSPITALIZATIONS IN MONTGOMERY COUNTY. THE MCES INPATIENT PROGRAM IS NATIONALLY RECOGNIZED FOR ITS ABILITY TO ADDRESS ANY BEHAVIORAL HEALTH EMERGENCY INCLUDING THOSE INVOLVING FORENSIC ISSUES. MCES INCORPORATES THE PRINCIPLES OF THE RECOVERY MODEL AND TRAUMA-INFORMED CARE IN ITS INPATIENT CARE. IT OFFERS A "COMFORT ROOM" TO PROVIDE A CALMING SETTING FOR PATIENTS AT RISK OF BECOMING UPSET AND AGITATED. MCES ALSO BROADENED ITS SERVICES TO INDIVIDUALS WITH CO-OCCURRING PSYCHIATRIC AND ADDICTIVE DISORDERS.

- HIGHLIGHT: MCES HAD OVER 1800 ADMISSIONS OF INDIVIDUALS WITH EXACERBATIONS OF PSYCHIATRIC DISORDERS REQUIRING INPATIENT TREATMENT AND STABILIZATION.
- HIGHLIGHT: A CERTIFIED PEER SPECIALIST IS A MEMBER OF THE ALLIED THERAPY DEPARTMENT.
- HIGHLIGHT: MCES INPATIENTS ENJOYED SEVERAL VOCAL AND

Name of the organization

MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Employer identification number
23-1894907

ATTACHMENT 2 (CONT'D)

INSTRUMENTAL PERFORMANCES BY A MUSICIANS AND ARTISTS REPRESENTING

VARIOUS STYLES VARIOUS STYLES

			ATTACHMENT	3
990, PART VII- COMPENSATION OF THE FIVE	HIGHEST P	PAID IND. CONTRACT	TORS	
NAME AND ADDRESS		DESCRIPTION OF	SERVICES	COMPENSATION_
INDEPENDENCE BLUE CROSS P.O. BOX 8500 PHILADELPHIA, PA 19178-3092		INSURANCE		1,383,058.
LIFETREE PHARMACY 5 BLUE HERON DRIVE COLLEGEVILLE, PA 19426		PHARMACY SUPPL	IES	588,940.
LINTON'S FOOD MGMT. SERVICES 4 SENTRY PARK EAST, SUITE 100 BLUE BELL, PA 19422		FOOD SERVICE		338,807.
ICW GROUPS PO BOX 85563 SAN DIEGO, CA 92186-5563		INSURANCE		207,746.
NETSMART 3500 SUNRISE HIGHWAY, STE D-122 GREAT RIVER, NY 11739		IT CONSULTING		149,949.
FORM 990, PART VIII - INVESTMENT INCOME	_		ATTACHMENT	4
DESCRIPTION	(A) TOTAL REVENUE	(B) RELATED OR EXEMPT REVENUE	(C) UNRELATEI BUSINESS RI	
INTEREST INCOME	63,12	8.		63,128.
TOTALS =	63,12	28.		63,128.

Form **4797**

Sales of Business Property
(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

► Attach to your tax return.

OMB No. 1545-0184

Sequence No. 27

Department of the Treasury Internal Revenue Service

▶ Information about Form 4797 and its separate instructions is at www.irs.gov/form4797.

Name(s) shown on return Identifying number MONTGOMERY COUNTY EMERGENCY SERVICE, INC. 23-1894907 1 Enter the gross proceeds from sales or exchanges reported to you for 2016 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20. See instructions

	substitute statement) that you are in						1 -	
Pa	Sales or Exchanges of Than Casualty or The						is Fro	om Other
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or basis, pli improvemen expense of	us ts and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
	ATTACHMENT 1				,.	<u> </u>		7,100.
								,
3	Gain, if any, from Form 4684, line 3	<u> </u>					3	
4	Section 1231 gain from installment						4	
5	Section 1231 gain or (loss) from lil		•				5	
6	Gain, if any, from line 32, from other						6	
7		•					7	7,100.
•	Partnerships (except electing lar	• ,					-	.,
	instructions for Form 1065, Schedu							
	Individuals, partners, S corporatio							
	line 7 on line 11 below and skip li losses, or they were recaptured in							
	Schedule D filed with your return ar				ong tom ouphur go	011 1110		
8	Nonrecaptured net section 1231 lo	sses from prior ye	ears. See instruct	ions			8	
9	Subtract line 8 from line 7. If zero of	or less, enter -0 I	f line 9 is zero, e	enter the gain from I	line 7 on line 12 be	low. If line		
	9 is more than zero, enter the ame							
	capital gain on the Schedule D filed	with your return.	See instructions				9	
Pa	art II Ordinary Gains and Lo	sses (see ins	structions)					
10	Ordinary gains and losses not inclu	uded on lines 11	through 16 (inclu	ude property held 1 y	ear or less):			
11	Loss, if any, from line 7						11	()
12	Gain, if any, from line 7 or amount	from line 8, if app	licable				12	
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684,	lines 31 and 38a					14	
15	Ordinary gain from installment sale	es from Form 625	2, line 25 or 36				15	
16	Ordinary gain or (loss) from like-kir	nd exchanges from	Form 8824				16	
17	Combine lines 10 through 16						17	
18	For all except individual returns, en	ter the amount fr	om line 17 on tl	he appropriate line	of your return and s	kip lines a		
	and b below. For individual returns,	complete lines a	and b below:					
a	a If the loss on line 11 includes a loss							
	part of the loss from income-produ property used as an employee or							
	See instructions	,		e 20. lucilily as I	10111 101111 4797,	iiiic ioa.	18a	
ŀ	Redetermine the gain or (loss) on li		the loss if any o	n line 18a Enter he	ere and on Form 104	10 line 14	18h	

For Paperwork Reduction Act Notice, see separate instructions.

Form 4797 (2016)

Form 4797 (2016) 23-1894907 Page **2**

(see instructions) (a) Description of section 1245, 1250, 1252, 1254	or 125	55 property:		(b) Date acquired	(c) Date sold (m
(a) Description of Section 1245, 1250, 1252, 1254	(mo., day, yr.)	day, yr.)			
A					
В					
C					
D			T		
		Property A	Property B	Property C	Property D
These columns relate to the properties on lines 19A through 1	9D. ►	Troporty A	Troperty B	Troporty 0	1 Topolty 2
Gross sales price (Note: See line 1 before completing	.) 20				
Cost or other basis plus expense of sale	21				
Depreciation (or depletion) allowed or allowable	. 22				
Adjusted basis. Subtract line 22 from line 21.	23				
Total gain. Subtract line 23 from line 20	. 24				
If section 1245 property:					
a Depreciation allowed or allowable from line 22	. 25a				
b Enter the smaller of line 24 or 25a	. 25b				
If section 1250 property: If straight line depreciation was					
used, enter -0- on line 26g, except for a corporation subject o section 291.					
a Additional depreciation after 1975. See instructions	_ 26a				
b Applicable percentage multiplied by the smaller or					
line 24 or line 26a. See instructions	26b				
c Subtract line 26a from line 24. If residential rental property	_				
or line 24 isn't more than line 26a, skip lines 26d and 26e					
d Additional depreciation after 1969 and before 1976					
e Enter the smaller of line 26c or 26d					
f Section 291 amount (corporations only)					
g Add lines 26b, 26e, and 26f	$\overline{}$				
dispose of farmland or if this form is being completed for					
partnership (other than an electing large partnership).					
a Soil, water, and land clearing expenses					
b Line 27a multiplied by applicable percentage. See instructions					
c Enter the smaller of line 24 or 27b	. 27c				
If section 1254 property: a Intangible drilling and development costs, expenditures					
for development of mines and other natural deposits					
mining exploration costs, and depletion. See instructions					
b Enter the smaller of line 24 or 28a	_ 28b				
If section 1255 property:					
a Applicable percentage of payments excluded from	.				
income under section 126. See instructions	_ 29a				
b Enter the smaller of line 24 or 29a. See instructions					
ımmary of Part III Gains. Complete prope	rty co	lumns A through	D through line 29	Ob before going to li	ne 30.
Total gains for all properties. Add property columns	Α throι	ugh D, line 24		30	
Add property columns A through D, lines 25b, 26g	27c, 2	8b, and 29b. Enter he	ere and on line 13		
	om cas	ualty or theft on Forr	n 4684, line 33. Ente	er the portion from	
Subtract line 31 from line 30. Enter the portion from			<u></u>	32	
other than casualty or theft on Form 4797, line 6					orloss
Subtract line 31 from line 30. Enter the portion from other than casualty or theft on Form 4797, line 6. art IV Recapture Amounts Under Section (see instructions)	ns 17	9 and 280F(b)(2) When Business	s Use Drops to 50%	OI LESS
other than casualty or theft on Form 4797, line 6 art IV Recapture Amounts Under Section	ns 17	9 and 280F(b)(2) When Business	(a) Section	(b) Section
other than casualty or theft on Form 4797, line 6 art IV Recapture Amounts Under Section (see instructions)	ons 17	'9 and 280F(b)(2		(a) Section 179	(b) Section 280F(b)(2)
other than casualty or theft on Form 4797, line 6 . art IV Recapture Amounts Under Section (see instructions) Section 179 expense deduction or depreciation allowed the section of the section and the section of t	ons 17	'9 and 280F(b)(2) When Business	(a) Section 179	(b) Section

Form **4797** (2016)

ATTACHMENT 1

Description	Date Acquired	Date Sold	Gross Sales Price	Depreciation Allowed or Allowable	Cost or Other Basis	Gain or (Loss) for entire year
1995 JEEP	06/28/1997	12/29/2016	1,000.	13,008.	13,008.	1,000.
2001 JEEP	07/13/2001	12/15/2016	1,600.	21,667.	21,667.	1,000. 1,600.
2009 FORD	06/28/1997 07/13/2001 07/16/2010	12/15/2016 02/15/2017	1,000. 1,600. 4,500.	13,008. 21,667. 13,335.	13,008. 21,667. 13,335.	4,500.
Totals						7,100.

2016 23-1894907 MONTGOMERY COUNTY EMERGENCY SERVICE, INC.

Description of Property

DEPRECIATION

Asset description	Date placed in service	Unadjusted Cost or basis	Bus.	179 exp. reduction in basis	Basis Reduction	Basis for depreciation	Beginning Accumulated depreciation	Ending Accumulated depreciation	Me-	Conv	Life	ACRS class	MA CRS class	Current-year 179 expense	Current-year depreciation
BLDG-SEE ATTACHED			100.000	546.6	reduction	4,184,497.	3,695,338.	3,695,338.	SL	MM		Olass	39	57.F 51.15 5	doprociation
EQUIPMENT-ATTACHED			100.000			2,447,602.	2,071,288.	2,071,288.	200DB				5		
VEHICLES-ATTACHED	01/01/2016		100.000			302,830.	240,758.	240,758.	200DB				5		
		,				,		.,							
Less: Retired Assets									1						
Subtotals		6,934,929.				6,934,929.	6,007,384.	6,007,384.							
Listed Property	1	I					T	ı	1	1 1			1		
Less: Retired Assets									1						
Subtotals															
TOTALS		6,934,929.				6,934,929.	6,007,384.	6,007,384.							
AMORTIZATION															
	Date placed in	Cost or					Accumulated	Ending Accumulated							Current-year
Asset description	service	basis					amortization	amortization	Code	Life					amortization
TOTALS	1														

^{*}Assets Retired

JSA 6X9024 1.000